



Partnerships and the Way Ahead for Vietnam War Accounting

George Gillette

DPAA, Deputy Director for Partnerships and Innovations



“A Journey of a Thousand Miles
Begins by First Asking the
Partnerships and Innovations
Directorate if There Might Not
Be a Better Way to Get
There.”



Confucius, 479 BC

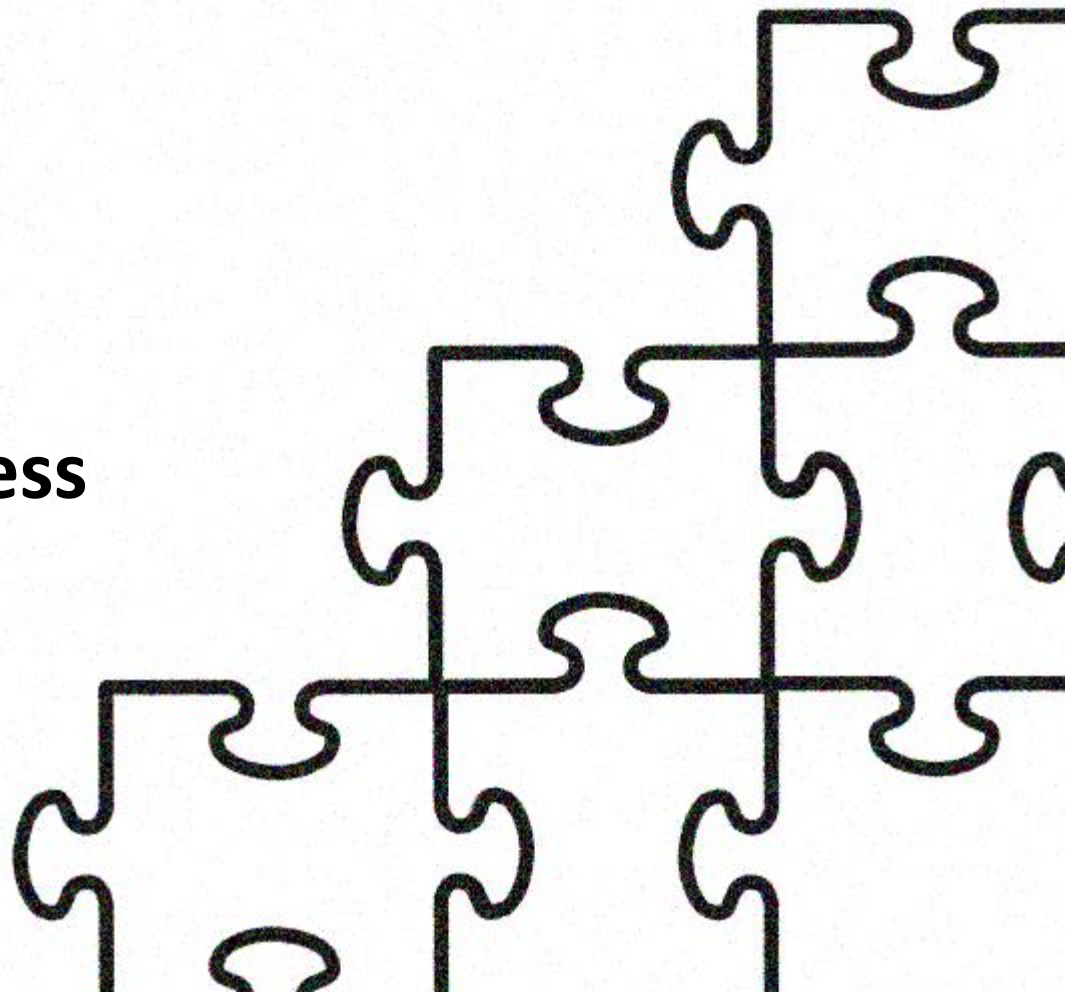
Chinese philosopher and government employee



Why Do We Partner?

The Three Cs

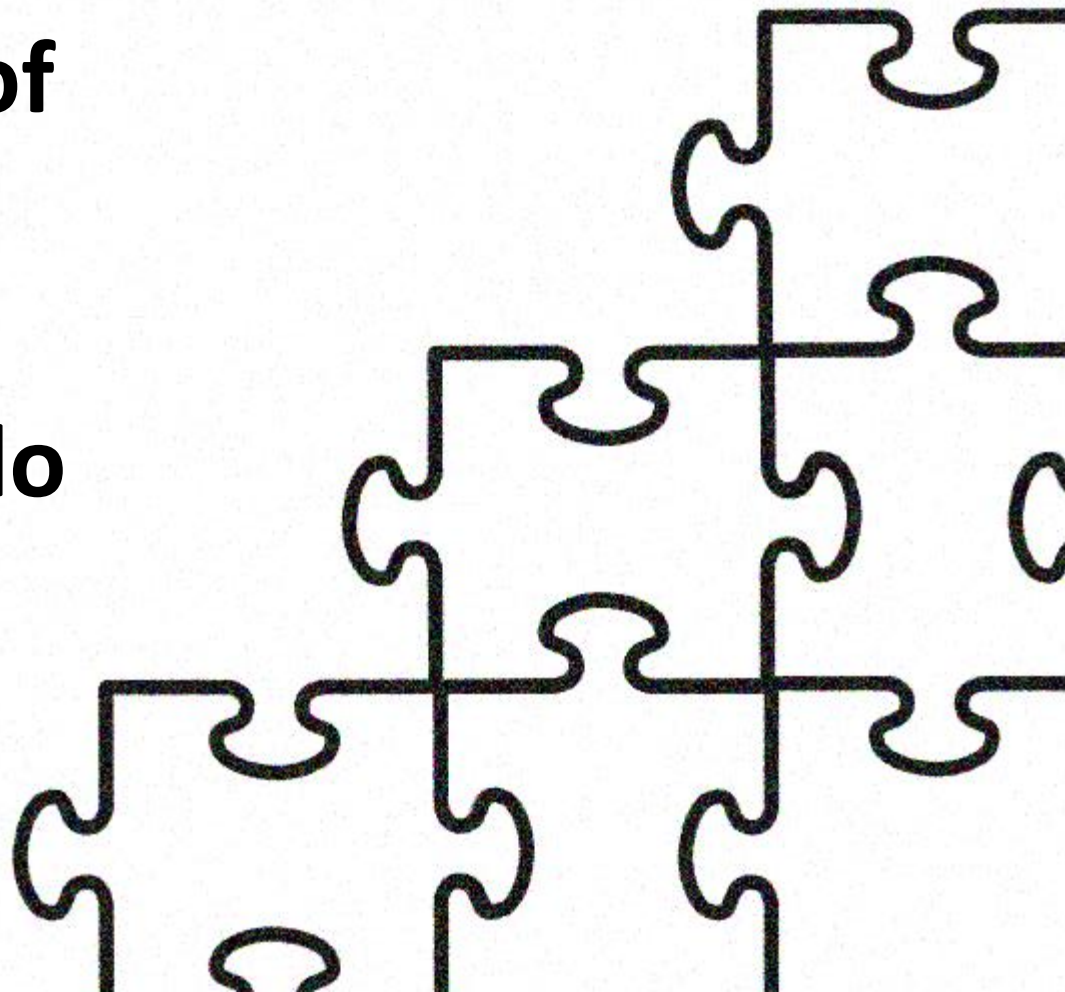
- **Capacity**
- **Capability**
- **Cost Effectiveness**





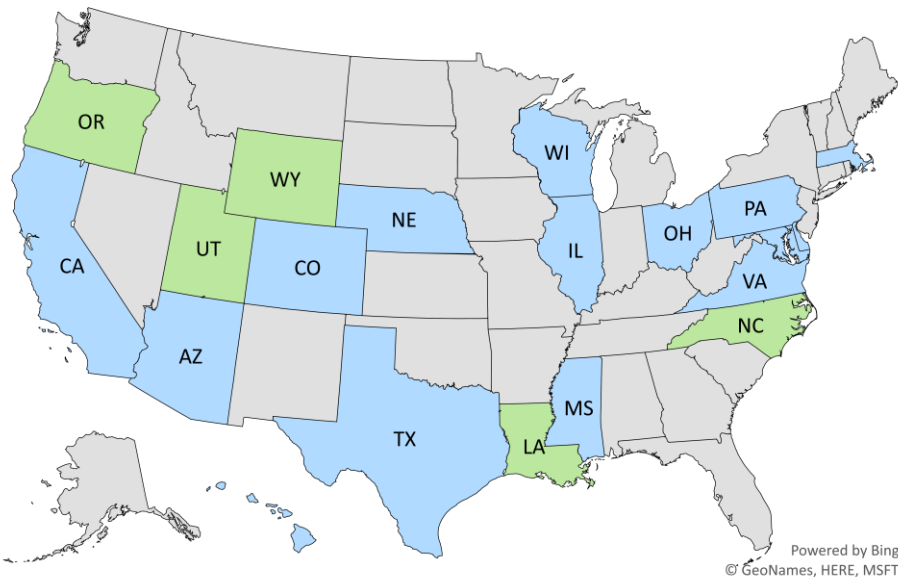
Capacity

**Partners Expand
the Number of
Teams and
Researchers
Available to do
the Mission**





Active and Developing Partners
R1/R2 Universities



DPAA R1 and R2 university
partners with interested
organizations from across the
nation through various
programs



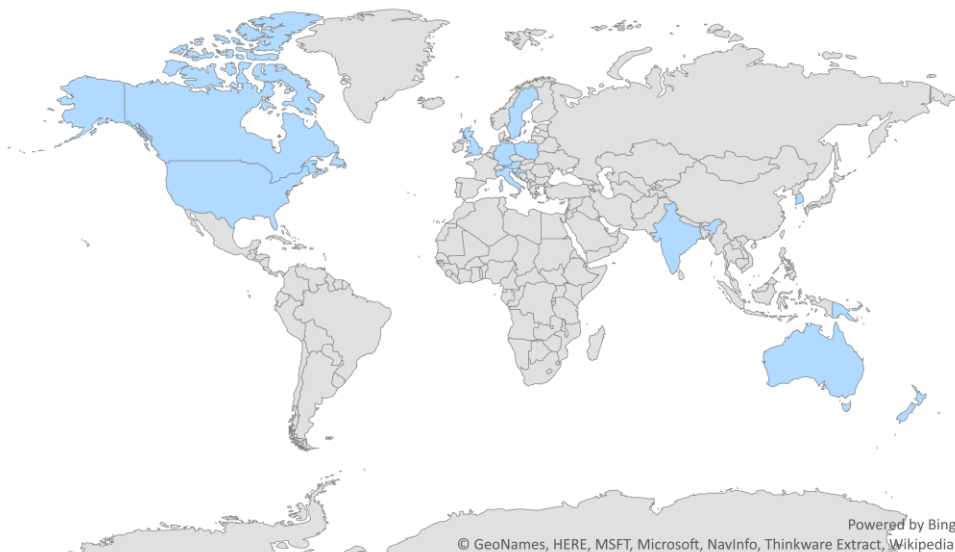
STATE	ENTITY	Research Ranking
Arizona	Center for Digital Antiquity at Arizona State University	R1
California	University of California at Los Angeles	R1
	University of California-San Diego, including Scripps Institution of Oceanography and Cultural Heritage Engineering Initiative	R1
Colorado	Colorado State University	R1
Delaware	University of Delaware	R1
Hawaii	University of Hawaii-Manoa	R1
Illinois	University of Illinois at Chicago	R1
Louisiana	University of New Orleans	R2
Maryland	University of Maryland	R1
Massachusetts	Woods Hole Oceanographic Institute at Massachusetts Institute of Technology	R1
Mississippi	University of Southern Mississippi	R1
Nebraska	University of Nebraska-Lincoln	R1
	University of Nebraska-Omaha	R2
North Carolina	East Carolina University	R2
Ohio	The Ohio State University	R1
Oregon	Portland State University	R2
Pennsylvania	Temple University	R1
Texas	Texas A&M University	R1
	Texas Tech University	R1
Utah	The University of Utah	R1
	Brigham Young University	R2
Virginia	George Mason University	R1
Washington DC	Howard University	R2
Wisconsin	University of Wisconsin - Madison	R1
Wyoming	University of Wyoming	R2



Active & Developing Partners by Country



Active and Developing Partners
International



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DPAA partners with
interested
organizations from
around the world
through various
programs



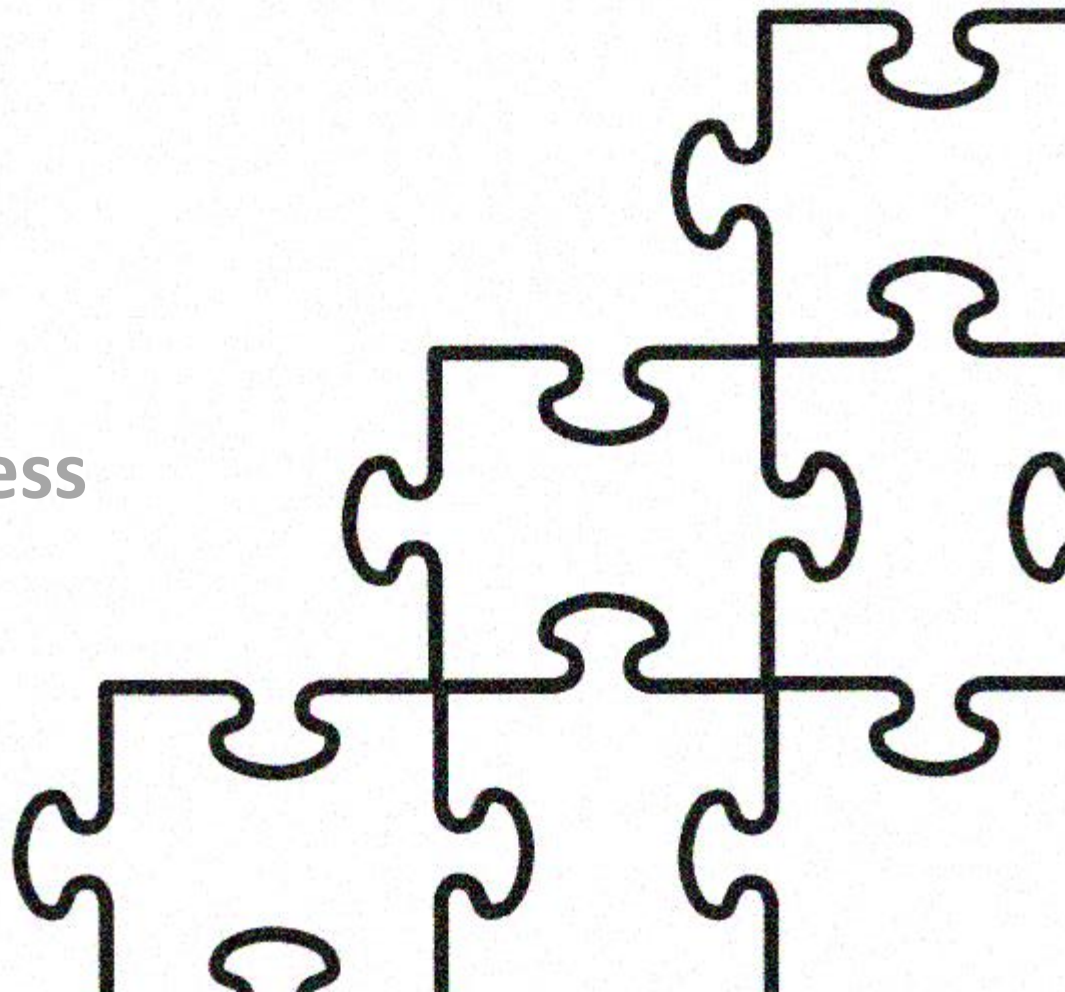
Country	Partner
Australia	James Cook University
	University of Queensland
	Western Australia Museum
Austria	University of Innsbruck
Canada	St. Mary's University
Croatia	Croatian Conservation Institute
Germany	Underwater Archaeology
	University of Osnabrueck
India	National Forensic Sciences University
Italy	Centre for Maritime Research and Experimentation
	LAAP
	University of Milan
Malta	University of Malta
Marshall Islands	Kwajalein MIA Project
New Zealand	Sealark Maritime Exploration
Papua New Guinea	University of Papua New Guinea
Poland	Museum of Polish Arms
	Ministry of National Defense Agency for KIA Recovery and Identification (MAKRI)
South Korea	Recovery and Identification (MAKRI)
Sweden	Lund University
	Voice of the Ocean Foundation
United Kingdom	Cranfield University
	Geoscope Services
	University of York
United States	Multiple



Why Do We Partner?

The Three Cs

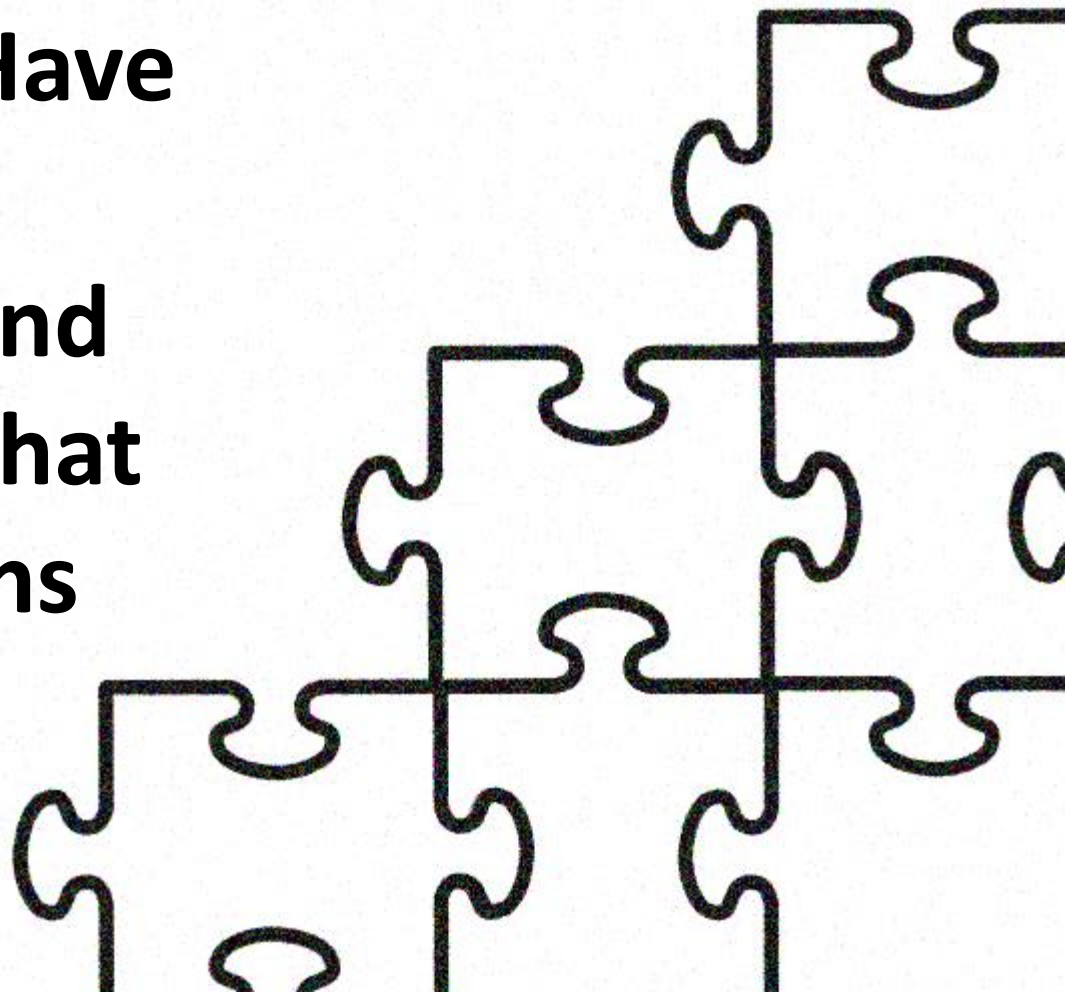
- Capacity
- **Capability**
- Cost Effectiveness





Capability

**Partners
Sometimes Have
Access to
Equipment and
Technology that
Organic Teams
do not**





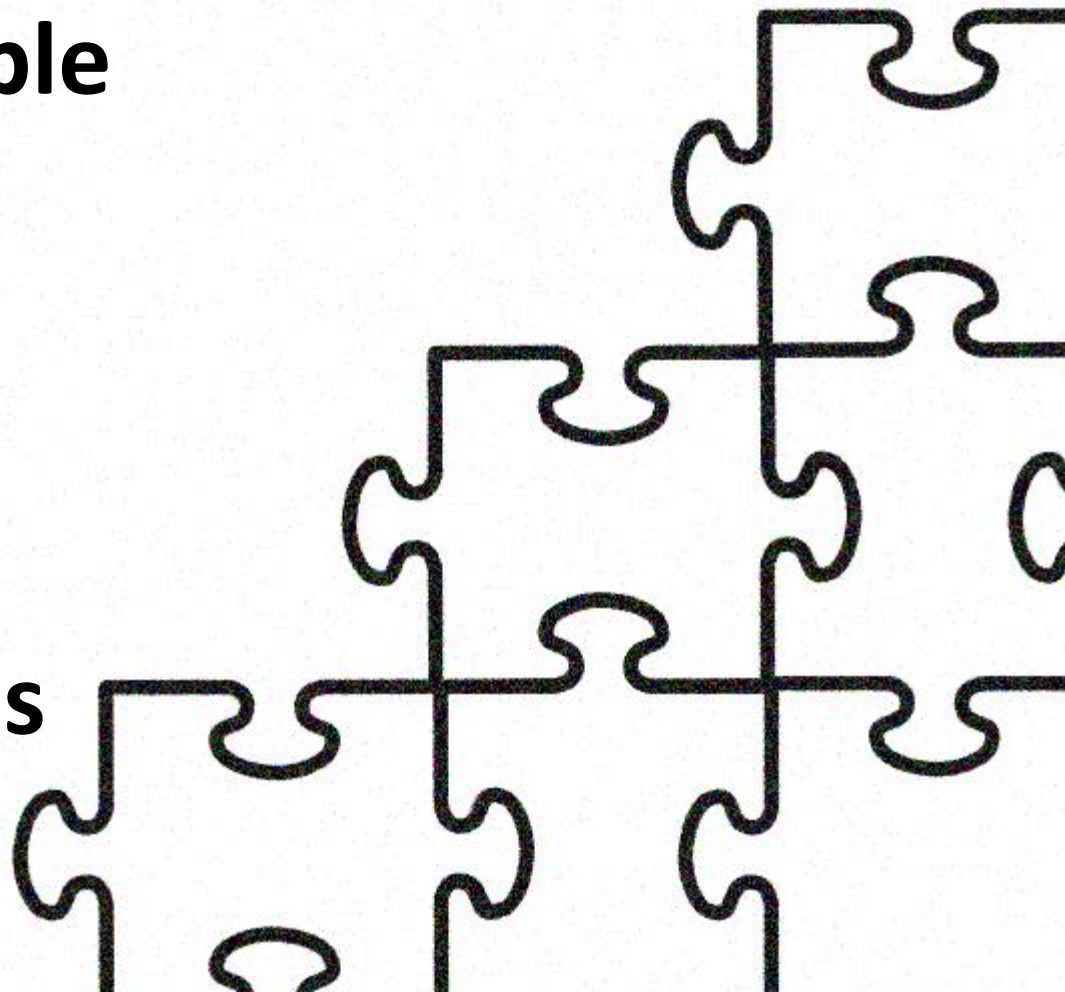
Capability





Capability

**Partners are
Sometimes able
to access
Countries in
Which it is
Difficult for
Organic Teams
to Operate**





Capability



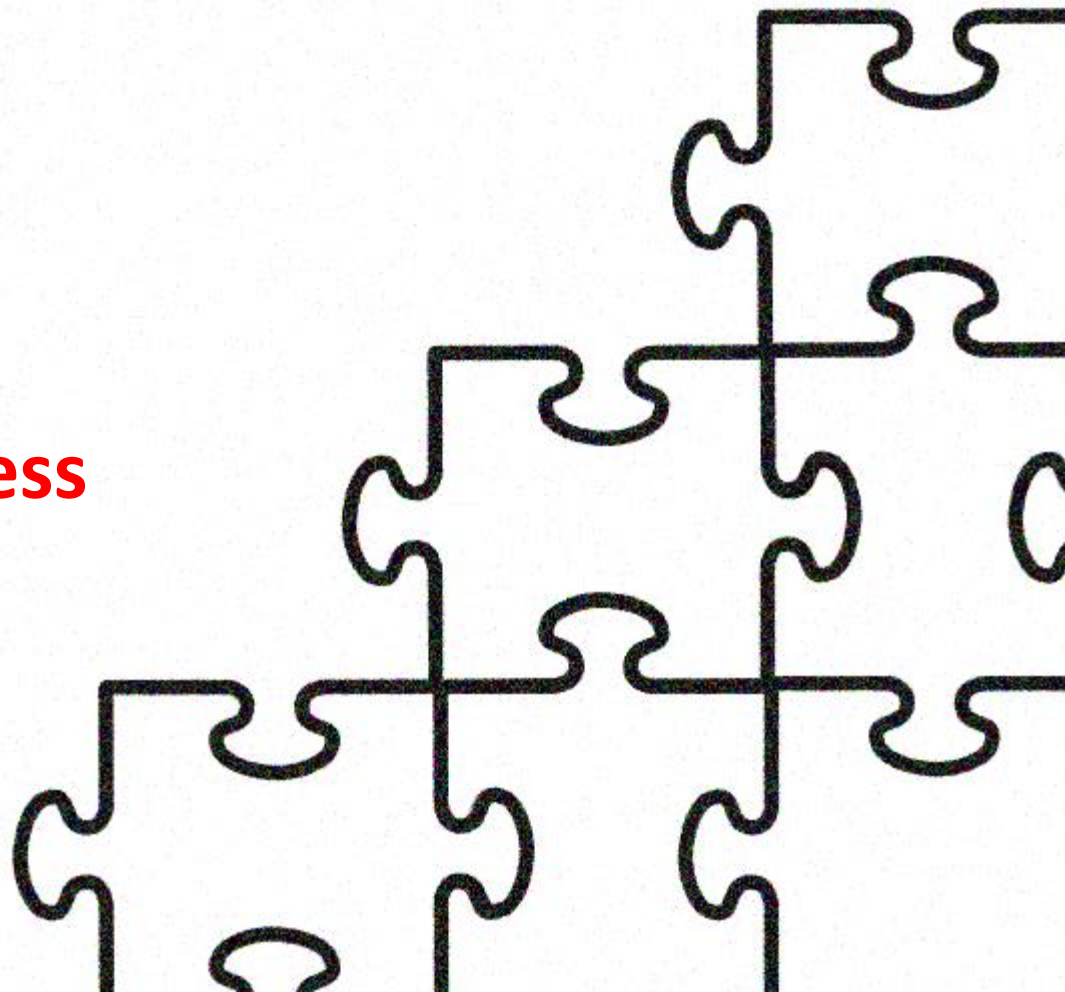
Photo by Steve Jones



Why Do We Partner?

The Three Cs

- Capacity
- Capability
- **Cost Effectiveness**



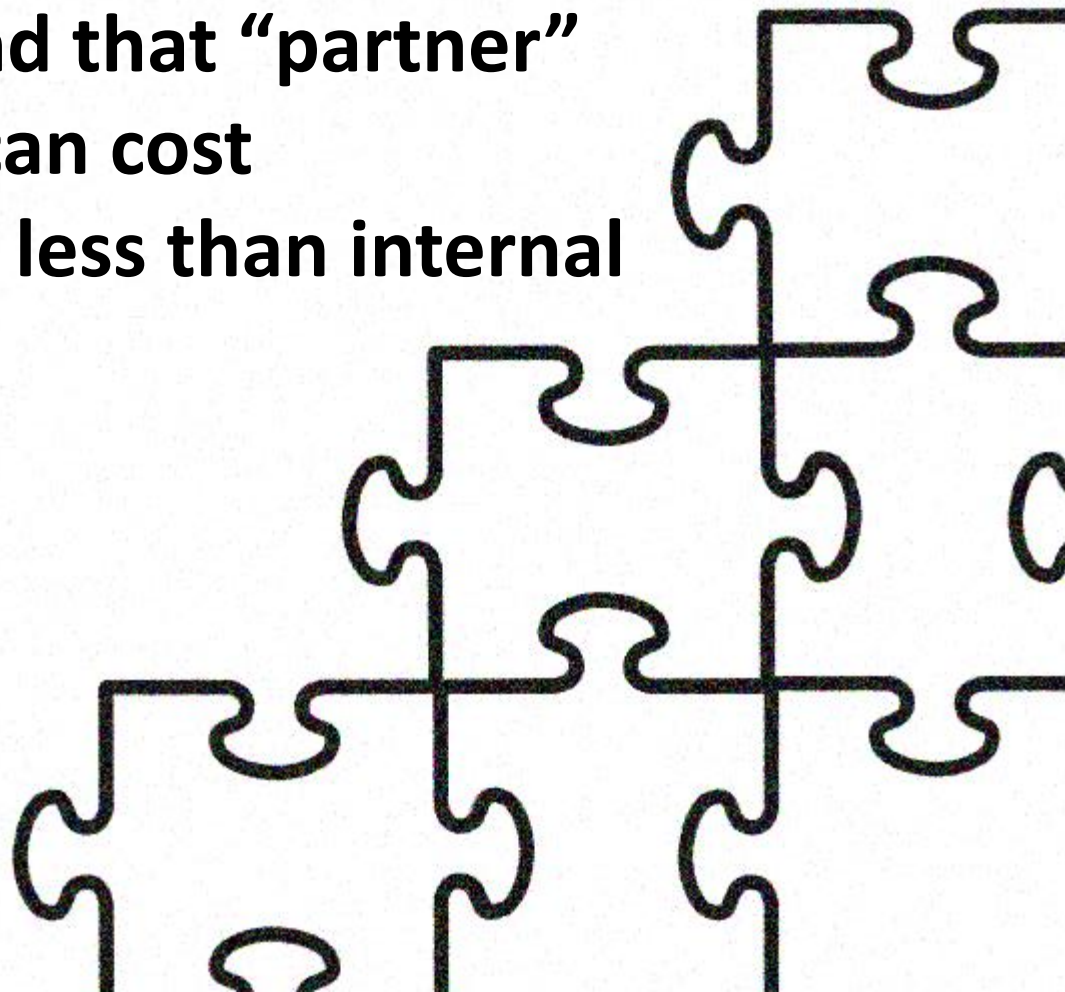


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Cost Effectiveness

A Recent Study By the Center for Naval Analysis found that “partner” recovery missions can cost approximately 80% less than internal missions





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Cost Effectiveness

Beware Comparing “Apples” and “Oranges”

Most Partners are Used in
Situations *Because* They Save
DPAA Money





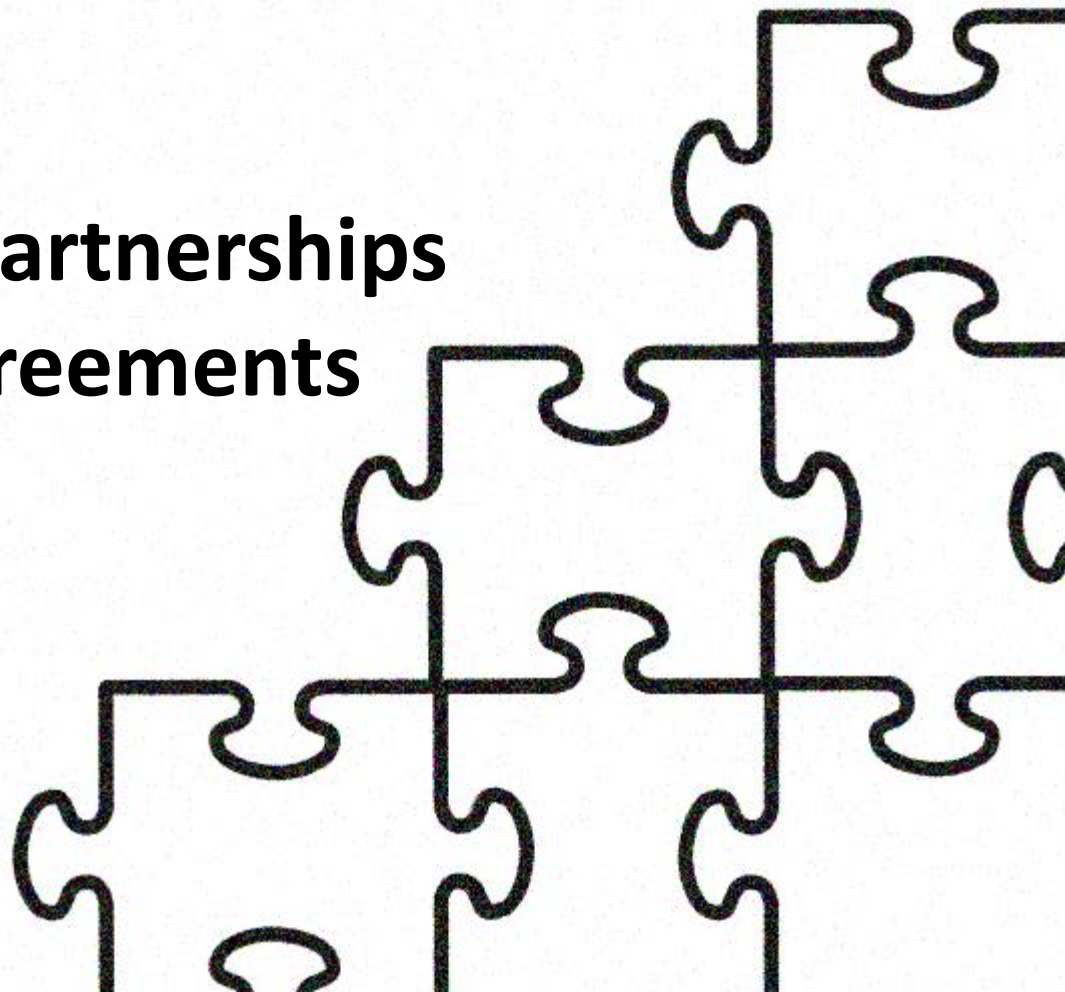
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Cost Effectiveness

Why Do “Partners” Save DPAA Money?

- **“Volunteers”**
- **Public-Private Partnerships**
- **Cooperative Agreements**
- **Contracts**





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Cost Effectiveness

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Cost Effectiveness

Why Do “Partners” Save DPAA Money?

- “Volunteers”
- **Public-Private Partnerships**
- Cooperative Agreements
- Contracts
 - Research
 - Ancestry.com
 - Fieldwork
 - Voice of the Ocean





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Cost Effectiveness

Why Do “Partners” Save DPAA Money?



Command center of the research vessel *Stril Explorer*, the platform used by Voice of the Ocean and MMT to conduct ROV investigations during 20-1LV





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Cost Effectiveness

Why Do “Partners” Save DPAA Money?

- “Volunteers”
- Public-Private Partnerships
- **Cooperative Agreements**
- Contracts
 - Research
 - Hub-and-Spoke
 - Fieldwork
 - Voice of the Ocean





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Cost Effectiveness

Why Do “Partners” Save DPAA Money?





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Cost Effectiveness

Why Do “Partners” Save DPAA Money?

- “Volunteers”
- Public-Private Partnerships
- Cooperative Agreements
- **Contracts**

Contracts are Our last Resort





What Does This Mean For Vietnam War Accounting?

- **Capacity**
 - **SEA is a Difficult Place for Partners to Work**
 - **DPAA Organic Teams Well Suited**
- **Capability**
- **Cost Effectiveness**





**Dr. John
Monaghan, UIC, in
2021 at Koh Tang,
Cambodia**





What Does This Mean For Vietnam War Accounting?

- Capacity
 - SEA is a Difficult Place for Partners to Work
 - DPAA Organic Teams Well Suited
- **Capability**
 - **DPAA has Extensive Experience in SEA**
- Cost Effectiveness





*Preparing to
launch
Autonomous
Underwater
Vehicles used
during the
mission to survey
the seafloor
offshore
Vietnam*





What Does This Mean For Vietnam War Accounting?

- Capacity
 - SEA is a Difficult Place for Partners to Work
 - DPAA Organic Teams Well Suited
- Capability
 - DPAA has Extensive Experience in SEA
- **Cost Effectiveness**
 - **DPAA Has Proven Model**





**I WANT
YOU
TO
PARTNER**



AT YOUR NEAREST DPAA PARTNERSHIP OFFICE **TODAY**

